

## **Professor Sk. Tawfique M. Haque, Ph.D.**

Dean (IC), School of Humanities and Social Sciences  
Director, South Asian Institute of Policy and Governance  
North South University.



### **OFFICIAL ADDRESS**

South Asian Institute of Policy and Governance (SIPG)  
and School of Humanities and Social Sciences (SHSS)  
North South University  
Plot-15, Block-B, Bashundhara  
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E-mail: [tawfique.haque@northsouth.edu](mailto:tawfique.haque@northsouth.edu),  
[sktawfique@gmail.com](mailto:sktawfique@gmail.com)

### **HOME ADDRESS**

House #32, Road #4, Apt# C2  
Dhanmondi R/A, Dhaka  
Bangladesh

### **SUMMARY OF KEY EXPERIENCES AND COMPETENCIES**

- University teaching with more than 22 years of undergraduate and postgraduate lecturing experience in Bangladesh, Norway, and Nepal in the field of Social Sciences.
- Editorial/journal management
- Publications including refereed journal articles, books, and book chapters
- Ph.D., and Master thesis supervision of students at North South University, BRAC University, National Defense College of Bangladesh, and Tribhuvan University, Nepal.
- Long experience in project development and management work with such organizations as UNDP, World Bank, DFID, JICA, CIDA, NORAD, and various government and non-government agencies in Bangladesh in the fields of urban/local governance, institutional development, and capacity building, monitoring and evaluation of development programs, primary and higher education and civil service capacity building and reform
- Extensive fieldwork/commissioned research activities including participatory/rapid appraisals/learning
- Local governance and institutional capacity building
- Team building, communication, and interpersonal skills and training
- Varied professional memberships/associations

- Workshop/seminar facilitation/moderation
- M.Phil (Bergen University, Norway); Doctoral (Ph.D., University of Dhaka) and Post-Doctoral education and advanced research in Norway

## **MAJOR INTERESTS AND EXPERTISE**

### **Teaching and Training**

- Theories of Governance
- Public Finance Management
- Contemporary Issues of Governance in South Asia
- Change Management Issues and Practices in Bangladesh Civil Service
- Local Governance and Local Capacity Building
- Globalization and International Trade
- Curriculum and case studies development in the field of public policy and governance

### **Project Management, Research, and Consultancy**

- Institutional and Capacity Development of Civil Service of Bangladesh
- Evaluation and Monitoring of Development Programs
- Different kinds of Surveys
- Needs Assessment; Local Government Training Module; Strategy and Policy Development
- Managing Change in Public Sector

## **EDUCATION**

### **University of Bergen, Norway**

Post-Doctoral Research/Visiting Professor, 2011

### **University of Dhaka, Bangladesh**

Ph.D. Public Administration, 2007

### **University of Bergen, Norway**

M.Phil in Public Administration, 1999

### **University of Dhaka, Bangladesh**

Master of Social Sciences in Public Administration, 1995

### **University of Dhaka, Bangladesh**

Bachelor of Social Sciences in Public Administration, 1993

## TEACHING AND ACADEMIC SERVICES:

<b>January 2024 - till date</b>	<b>Dean (IC),</b> School of Humanities and Social Sciences(SHSS), North South University
<b>February 2016- till date</b>	<b>Professor and Director</b> South Asian Institute of Policy and Governance(SIPG), North South University
<b>August 2018- 2023</b>	<b>Chair</b> Department of Political Science and Sociology,North South University
<b>July 2019- till date</b>	<b>Syndicate Member,</b> North South University
<b>2008- January 2016</b>	<b>Associate Professor</b> Public Policy and Governance Program, Department of Political Science and Sociology,North South University, Dhaka, Bangladesh
<b>2008- till date</b>	<b>Director/ Deputy Director</b> Public Policy and Governance Program- an International education and research Program for South Asian Civil Servants from Bangladesh, Nepal, and Sri Lanka funded by the Norwegian Government
<b>2014- 2018</b>	<b>Project Manager</b> Higher Education Quality Enhancement Project(HEQEP)- supported by World Bank and University Grants Commission (UGC) to introduce a new Executive Master in Policy andGovernance
<b>2009-2010</b>	<b>Team Leader</b> Change Management Training Program- a Specialized Training Program for the Young Civil Servants of Bangladesh, funded by UNDP and jointly organized with the Ministry of PublicAdministration of the Bangladesh Government
<b>1999-2002</b>	<b>Policy Analyst/ Policy Coordinator</b> Policy Advocacy Department, Action Aid Bangladesh, Dhaka. Also worked as the Country Focal Person of the 'International Food Rights Campaign' of Action Aid International

## **OTHER SERVICES:**

**Since 2012**

**Academic Adviser,**  
M.Phil Program  
Armed Forces War Course Wing  
National Defense College (NDC)

**Since 2006**

### **Guest Lecturer**

- Department of Development Studies, International Relations, Dhaka University
- Institute of Governance Studies (IGS), BRAC University
- National Institute of Local Government (NILG)
- Bangladesh Academy of Rural Development (BARD)

### **Thesis Supervision**

- National Defense College
- Institute of Governance Studies (IGS) BRAC University

**1998-1999**

### **Research Associate**

Social Science Database Project, LOS  
Senteret, Bergen, Norway

**1997-1998**

### **Research Assistant**

NGO Evaluation Project, Norwegian  
Research Center, Bergen, Norway

**1996-1997**

### **Consultant- Good Governance**

Fair Election Monitoring Alliance  
(FEMA), Dhaka, Bangladesh

## **Masters and PhD Supervision:**

- 25 Masters thesis
- 2 Ph.D. (Co-supervision) completed at Tribhuvan University, Nepal.
- 2 Ph.D. (Co-supervision) continuing at the University of Amsterdam, Netherlands.

## **AWARDS:**

- NORAD Post-Doctoral Fellowship (University of Bergen, Norway), 2011
- Ph.D research fund by Social Science Research Council (SSRC) of the Ministry

of Planning, Bangladesh Government (2003-2007)

- Norwegian State Education Loan Fund for M.Phil degree (1996-1999)

## **PUBLICATIONS:**

### **BOOK**

The Rohingya Crisis: A Morale, Ethnographic and Policy Assessment, Routledge, 2020

### **EDITED BOOKS**

The Displaced Rohingyas: A Tale of a Vulnerable Community, Routledge, 2023

Life in the Time of COVID-19: Perspectives and Realities in Bangladesh, The University Press Limited (UPL), 2023

Policy Response, Local Service Delivery, and Governance in Bangladesh, Nepal, and Sri Lanka, Palgrave Macmillan, 2021

Governance and Development Management: South Asian Perspective, Century Publications, Dhaka, 2018

Governance in South, South East, and East Asia: Trends, Issues, and Challenges by Springer International, USA in June 2015

Understanding Governance and Public Policy in Bangladesh, North South University, Dhaka, 2011

### **EDITED JOURNAL**

2013, Special issue of Public Organization Review titled “Public Policy and Governance in South and South-East Asia”, Co-edited with Ishtiaq Jamil and Salahuddin Aminuzzaman

### **CONTRIBUTED CHAPTERS IN BOOKS**

A chapter on ‘Bangladesh’ <https://doi.org/10.4337/9781802209204> in the Elgar Encyclopedia of Climate Policy in April 2024

An Introductory chapter titled 'Introduction: Forceful Displacement and the Rohingya' has been published in the book titled 'The Displaced Rohingyas: A Tale of a Vulnerable Community', by Routledge in 2023

A Book chapter on 'A Right to Exist: The Rohingya and Their Struggles in Malaysia and Thailand' has been published in the book titled 'The Displaced Rohingyas: A Tale of a Vulnerable Community', by Routledge in 2023

An Introductory chapter has been published in the book titled 'Life in the Time of COVID- 19: Perspectives and Realities in Bangladesh', by The University Press Limited (UPL) in 2023

Book chapter on 'Understanding Governance in Three South Asian Countries' has been published in the book titled 'Policy Response, Local Service Delivery, and Governance in Bangladesh, Nepal, and Sri Lanka', by Palgrave Macmillan in 2021

Book chapter on 'Democratic Participation in Bangladesh: Does It Vary across Ethnicity, Religion and Gender' has been published in the book titled 'Including the Excluded in South Asia: Power, Politics and Policy Perspectives from the Region', by Springer in 2019

A Chapter on 'The Civil Service System of Bangladesh' was published in the book titled 'Civil Service Management and Administrative Systems in South Asia', by Palgrave Macmillan, Switzerland in 2018

Book chapter on 'Knowledge Generation through Joint Research: What Can North and South Learn from Each Other?' has been published in the book titled 'North-South Knowledge Networks: Towards Equitable Collaboration between Academics, Donors, and Universities', by African Minds, South Africa in January 2017

A chapter on 'Citizens' Trust in the Informal Governance System and Local Civil Society in Bangladesh' has been published in the book titled 'Civil Society in Asia: In Search of Democracy and Development in Bangladesh', by ASHGATE, UK in May 2015

An edited chapter on 'Does Governance Matter in South Asia and Beyond?' has been published by Springer International in the book titled 'Governance in South, South East, and East Asia: Trends Issues and Challenges' in 2015

An edited introductory chapter was published by Springer International in the book titled 'Governance in South, South East, and East Asia: Trends Issues and Challenges' in 2015

A book chapter on 'Administrative Culture and Corruption in Bangladesh' was published by Routledge in the book titled 'Administrative Culture in Developing and Transitional Countries' in November 2014

A chapter on 'The Normative Roots of Governance Theories: Prospects and Challenges from Bangladesh Perspective' was published in the book titled 'Understanding Governance and Public Policy in Bangladesh'; Edited by Dr. Ishtiaq Jamil, Professor Salahuddin M. Aminuzzaman, Professor Steinar Askvik and Dr. Sk. Tawfique M. Haque; North South University, Dhaka, 2011

A chapter on 'NGO Governance in Bangladesh: Quest for Transparency and Accountability' was published in the book titled 'Governance and Development, Bangladesh and Regional Experiences'; Professor Salahuddin M. Aminuzzaman (ed.); Department of Development Studies, University of Dhaka, September 2006

### **PUBLISHED ARTICLES (SELECTED) AND OTHER PUBLICATIONS**

An article titled "Adaptation Attitudes Are Guided by 'Lived Experience' Rather than Electoral Interests: Evidence from a Survey Experiment in Bangladesh." has been published in Climate 2024. <https://doi.org/10.3390/cli12040047> Eisenstadt, T.A.; Haque, T.; Toman, M.; Wright, M.

An article titled "Adaptation Paradox" and Citizen Ambiguity over Government Climate Policies: Survey Findings from Bangladesh. Sustainability 2022, 14, 8623. <https://doi.org/10.3390/su14148623> Eisenstadt, T.A.; Haque, T.; Toman, M.; Wright, M.

An article titled "Role of Civil Society in South Asia to Promote the China-South Asia Cooperation for Mutual Development" has been published in the Journal of Southeast Asian and South Asian Studies, China in 2014

An article titled "Theories of Governance: South Asian Perspective" was published in a special issue of Public Organization Review (POR) by Springer USA titled Policy and Governance in South and South East Asia, in November 2013

An article on "Administrative Culture and Incidence of Corruption in Bangladesh: A Search for the Potential Linkage" published in a special issue of the International Journal of Public Administration (IJPA) by Routledge UK, 36:13, 996-1006, in October 2013

A Journal article on "Challenges of People's Participation in Local Governance" published in the Nepalese Journal of Public Policy and Governance in Volume: XXIV, Number: 1, Issue: January - July 2009

An article on "Domestic Violence: An Issue of Human Security in Bangladesh" was published in Empowerment, 2009, Vol 16.

A research monograph on "Eviction of Rickshaws from the Main Roads of Dhaka City: Impacts on the Lives and Livelihoods of the Rickshaw Pullers", published by Research Initiatives Bangladesh, 2007

A journal article entitled “ New Institutional Thinking: The Role of Member of Parliaments in Local Governance and Development” published in the Social Science Journal (Samajik Bigyan Patrika) of Dhaka University in Volume 1, Issue 1, 2005

Co-author of the different articles of a research monograph titled “Human Rights and Good Governance” published by Manusher Jonno (MJ), 2006

## **REPORTS and WORKING PAPERS**

Eisenstadt, Todd; Haque, Sk Tawfique M; Lu, Jie; Rahman, Mizanur; Climate Change-Induced Migration in Bangladesh: Findings from the Focus Group Discussions in Vulnerable Areas. January 2018. Dhaka: North South University

Edited Report on State of Democracy in South Asia (SDSA) II, March 2017, Jain University Press, Bangalore, India

Haque, Sk Tawfique M. 2016. ISAS (Institute of South Asian Studies) Working Paper. Contemporary Trends and Patterns of Democracy in Bangladesh: A Perception Study. Singapore: National University of Singapore (NUS)

Jamil, Ishtiaq., Salahuddin M. Aminuzzaman, Sk. Tawfique M. Haque and, Shakil Ahmed. 2016. Databook: Governance and Citizens’ Charter Survey 2011. Dhaka: North South University

Jamil, Ishtiaq., Salahuddin M. Aminuzzaman, Sk. Tawfique M. Haque and, Shakil Ahmed. 2016. Databook: Governance and Citizens’ Trust Survey Bangladesh. Dhaka: North South University

## **SELECTED CONFERENCE PAPERS**

The State of Democracy, Governance and Development in Bangladesh presented at the ‘South Asian Dialogue on “Democracy and Development” Conference, on 09 and 10 May 2024 in Colombo, Sri Lanka

The role of 'Area Studies' in understanding the diversity of world Civilizations, First World Conference of Sinologists, organized by the Belt and Road Research Institute at Beijing Language and Culture University, China, from 28 June to 4 July 2023 at Beijing and Qingdao.

Current Status and Prospects of 'China Studies' in Bangladeshi Universities in the Context of Belt and Road Initiative; International seminar on "Area Studies of Chinese Language Education for the Belt and Road Initiative"; 13 June 2023; Yunnan University, China (Virtually Presented).

Governance of the Padma and Teesta rivers for Sustainable Development in Bangladesh; International Conference on 'Fluvial Phenomena: Re-engaging Rivers in the



Anthropocene'; 28 February 2023; Universiti Brunei Darussalam, Brunei; (Virtually Presented).

COVID-19 and Healthcare System of Bangladesh: Challenges and Strategies to Overcome. Asian Association for Public Administration (AAPA); October 2021, Moscow, Russia (Virtually Presented).

Rise of Populism in South Asia: Issues and Challenges for Economic Globalization. 6th Congress of International Confucius Association; August 2019, Beijing, China.

Expanding Public Choice and Opportunities: Public Sector Governance. International Conference on Public Policy and Governance in South Asia at Nepal Administrative Staff College (NASC); July 2019, Kathmandu, Nepal.

Sustainable Maritime Resource Management in Bangladesh. 7th China South and South East Asia Think Tank Forum; July 2019, Kunming, China.

Public Policy and Public Administration Education in South Asia/India: Challenges and Opportunities. International Conference on Governance in as Era of Inequality: Training the Next Generation of Policy Practitioners in South Asia., at O.P Jindal Global University, February, 2019, Delhi, India.

Identity Politics and Its Implications on Ethnic Minorities in Bangladesh. Perceived and Objective Inequalities and Conflict: Global Insights from Dispersed Cases at Tata Institute of Social Sciences; January, 2019, Mumbai, India.

International Climate Finance and Domestic Corruption: Establishing the Nexus with Evidence from Bangladesh. 25<sup>th</sup> IPSA World Congress of Political Science; Organized by International Political Science Association (IPSA); June, 2018, Brisbane, Australia.

Administrative Culture in South Asia: Can it Facilitate Organizational Change? 22nd International Research Society Public Management (IRSPM) Annual Conference at the University of Edinburgh; April 2018, Edinburgh, UK.

Confucianism and Administrative Culture in South East and East Asia. International Conference on Historical Exchanges along the Maritime Silk Road & Mutual Learning between Asian, African and European Civilizations. Organized by International Confucian Forum. December, 2017, Colombo, Sri Lanka.

Women Labour Migration in Bangladesh: Does Bangladesh Have an Effective Policy? International Conference on Women and Politics in the Global South, Organized by International Political Science Association (IPSA); July, 2017, Stellenbosch, South Africa.

Democratic Participation In Bangladesh: Does It Vary Across The Ethnicity, Religion, And Gender? Seminar on Social Inclusion/Exclusion at Tata Institute of Social Sciences; March, 2017, Mumbai, India.

Role of Civil Society in Dispute Resolution to International Rivers in China and South China. International Conference on the Rational Utilization of the Water Resources of the International Rivers in China and South Asia: A Pathway to Dispute Settlements, at Gaungdong Institute for Indo-Pacific Peace and Development Studies, Hainan University; January, 2017. China.

Citizens' Trust Towards Democratic Process and Institutions in Bangladesh. 24<sup>th</sup> IPSA World Congress of Political Science; Organized by International Political Science Association (IPSA); July 2016, Poznan, Poland.

Contemporary Trends and Patterns of Democracy in Bangladesh: A Perception Study. International Seminar on State of Democracy in South Asia; Organized by Institute of South Asian Studies, National University of Singapore. January, 2016, Singapore.

Knowledge Generation Through Joint Research By Southern And Northern Universities: Can North And South Learn From Each Other? Seminar on Why Should Universities And Academics in the North-South Collaborate? Knowledge, development, strategy, And/Or competitions; June, 2015, Bergen, Norway.

Effectiveness of the National Human Rights Commission (NHCR) of Bangladesh: Institutional and Political Dimensions. International Conference on "In-Between": Institutions of Accountability; Organized by Christian Michelsen Institute (CMI); April, 2015, Bergen, Norway.

Principles of Ruling: A Comparative Analysis of Hinduism and Islam. 23<sup>rd</sup> World Congress of Political Science; Organized By International Political Science Association (IPSA); July, 2014, Montreal, Canada.

Collaborative Governance of NGOs in Bangladesh: A study on NGO Coalitions. 8<sup>th</sup> ISTR Asia Pacific Regional Conference; Organized by International Society for Third Sector Research; December, 2013, Seoul, South Korea.

Citizen's Trust in Informal Governance System and Local Civil Society in Bangladesh. Seminar on Japanese Initiative on Civil Society in Bangladesh; February, 2012, Tsukuba, Japan.

NGO Governance in Bangladesh: Quest for Accountability and Transparency. 9<sup>th</sup> International Conference of the International Society for Third Sector Research; July, 2010, Istanbul, Turkey.

Challenges of People's Participation in Local Governance: A Case Study on the Standing Committees of Union Parishad in Bangladesh. International Conference on Challenges of Governance in South Asia. December, 2008, Kathmandu, Nepal.

## **A LIST OF RESEARCH / CONSULTING ASSIGNMENTS**

Principal Investigator (PI) of the research project on 'Education policy recommendations for Rohingya refugees in Bangladesh: Supporting sustainable refugee return and reintegration through education and skills building' funded by the Danish Refugee Council for the period of 2019-2020

Principal Investigator of the research project on Explaining Differences in Citizen Attitudes Toward Climate Finance for Reducing Vulnerability in Bangladesh, funded by World Bank (Washington Office) for the period of 2019-2020

Project Coordinator of research and advocacy project on The Rohingya Crisis: A Roadmap

for Sustainable Solutions, funded by UNHCR for the period of 2019

Team Leader of the Bangladesh chapter of the research project titled State of Democracy in South Asia, funded by CSDS, Delhi for the period of 2019-2020

Principal Investigator (PI) of the research project on Climate Change Induced Migration in Bangladesh jointly conducted by the American University, Washington, and NSU in 2017.

Country Coordinator of the research project (2015-17) on Public Sector Human Resource Management in SAARC Countries funded by NORAD

Team Leader of cross-country survey (2014-2017) on governance and trust in three South Asian countries: Sri Lanka, Bangladesh, and Nepal

A consultancy report on Governance Framework and Political Economy of Public Investment Management (PIM) in Bangladesh, produced for the World Bank in 2014

Team leader of the Bangladesh chapter of the survey on State of Democracy in South Asia II, jointly organized by Asian Barometer of Taiwan University and CSDS Delhi (2011- 2016)

A survey on Citizen Charter in Bangladesh jointly conducted by University of Bergen, Norway and North South University, Bangladesh, 2010

Developed a research report on “Finding out the Reform for Union Parishad: A Participatory Research on Standing Committees of Union Parishad” for Social Science Research Council (SSRC) of Planning Commission Bangladesh, 2010

A survey on Citizen’s Trust on Public Services of Bangladesh jointly conducted by University of Bergen, Norway and North South University, Bangladesh, 2008

Conducted a research on " Rethinking Institutional Strategy: Role of MPs (Member of Parliaments) in local development at Union Parishad Level", 2008

Worked as the coordinator of the research team that conducted a research on "Local Government Finance" commissioned by Japan International Co-operation Agency (JICA),2007

Worked as the team leader of two baseline surveys on “Monga Mitigation Initiative Pilot Program- II (MMIPP-II)” with Social Development Foundation and funded by World Bank, 2007

Developed a strategy paper and module on “CCCD (Child Centered Community Development) approach and capacity development initiative for Union Parishad” with Plan Bangladesh, 2007

Finalizing the “External Environment Analysis” of Country Strategy Paper (CSP) of Concern Bangladesh, 2007

Worked as the team leader of the study titled “Impact evaluation on Monga Mitigation Initiative Pilot Program- II (MMIPP-II)” with Social Development Foundation and funded by World Bank, 2006

Conducted a participatory research on “ The Rights and Livelihood Options of Fishermen in Some Restricted Hilsha Fishing Areas” for Manusher Jonno (MJ), 2006

Conducted an Annual Client Satisfaction Survey through the Report Card method for the Chars Livelihoods Program (CLP) of DFID, 2005

Developed a policy analysis and policy advocacy manual for the small scale enterprises with the support of ITDG, 2005

Developed a part of the manual on “Human Rights and Governance” for Mahusher Jonno (MJ) jointly with Empowerment through Law of the Common People (ELCOP), 2004

Developed a training module on "Governance and Public Finance Issues: A New Challenge for Rights Based Approach" for the partner organizations of ActionAid Bangladesh, 2004

Conducted a study on “Banning of Rickshaws from some major routes of Dhaka City: Its Impact on the Livelihood of Rickshaw Puller Community” with the collaboration of Research Initiatives Bangladesh (RIB), 2003

Conducted research and advocacy work on “Government Policy on Hilsha Catching: Effects on the Livelihood of Fishing Community” with the partnership of ActionAid Bangladesh, 2003

Developed a strategic plan (on the basis of action research) for the partners of DFID on the "Livelihood Component of Fourth Fisheries Project", 2003

Worked as a consultant for formulating the strategy paper of Commonwealth Education Fund (CEF) on behalf of the lead agencies of CEF (i.e. Oxfam, Save the Children UK, and ActionAid Bangladesh), 2003

Worked as an external researcher for a review on Accountable and Responsive Governance Campaign of Action Aid Bangladesh, 2002

Conducted basic research on domestic violence on behalf of partners of the Academy for Education and Development (AED) program of USAID, 2002

Conducted research for CARE Bangladesh on " Exclusion from Education: Understanding the situation of Bihari children at Saidpur town" 2002

Worked as a research coordinator of the study titled " Perception of Governance: The Unheard Voices" commissioned by Manabik Shahajya Sangstha (MSS) 2002

Research on Promoting Pro-poor Issues: Role of MPs and Major Political Parties in Bangladesh, 2001, for Action Aid Bangladesh

Conducted a survey on the impact of hartal on the poor of Dhaka city, 2000, for Action Aid Bangladesh

Conducted a Report Card Survey on Corruption in Primary Education, 2000, for Action Aid Bangladesh

### **INTERNATIONAL EDITORIAL BOARD MEMBER**

Editorial Board Member of “South East Asia: A Multidisciplinary Journal (SEAMJ)” published annually by the Faculty of Arts and Social Sciences (FASS), Universiti Brunei Darussalam (UBD).

### **CURRENT PROFESSIONAL AFFILIATIONS:**

- Executive Committee Member of NASPAA (USA) South Asian Sub Committee
- Council Member- International Confucius Association, Beijing China
- Organizing Committee Member- China- South and South East Asia Think Tank Forum, Yunnan Academy of Social Sciences (YASS), Kunming, China
- General Member- International Political Science Association (IPSA)
- Member of Advisory Board- East Delta University, Chittagong, Bangladesh

### **REFERENCES**

**1. Professor Ishtiaq Jamil, Ph.D.**

Department of Government  
University of Bergen, Christies gate 17  
5007 Bergen, Norway  
Tlf: +47 90755114, +47 55583292  
Email: [ishtiaq.jamil@uib.no](mailto:ishtiaq.jamil@uib.no)

**2. Professor Niaz Ahmed Khan, Ph.D.**

Vice-Chancellor, University of Dhaka  
Dhaka, Bangladesh  
Tlf: +880-2-9661900-ext (6790/6791,) Fax: +88 02 8615583  
Cell: 88 01711364462  
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